



Our ref.: SG/ASG/SPO/SOP2016-2019

GENEVA, 1 August 2012

Annex: 1

Subject: Inputs for WMO Strategic and Operating Plans 2016-2019

Action required: Your submissions should reach the Secretariat not later than
28 September 2012

Dear Sir/Madam,

You will recall that at the sixty-fourth session of the WMO Executive Council (EC-64) held in Geneva from 23 June to 3 July 2012, the Council considered the recommendations of the EC Working Group on WMO Strategic and Operational Planning (WG/SOP) and endorsed the parameters for the development of the next Strategic Plan and Operating Plan for the period 2016-2019 (EC-64, APP_Doc. 8(5), paragraphs 4.8.x.2 (a)–(l) and 4.8.x.3).

The Council agreed to proceed with the development of single Strategic and Operating Plans based on the outlines, and timelines annexed to the document referred to above.

In this connection, as a start of an interactive planning process, you are requested to submit strategic priorities for 2016-2019 focusing on the unique needs of Members in your respective regional associations, the associated potential risks and technological solutions required/emerging in technical commissions. You are also requested to propose activities relevant for addressing the proposed priorities.

The attached template for providing inputs for WMO Strategic and Operating Plans for 2012-2019 is provided to facilitate your submission, which should be received preferably not later than **28 September 2012**. Once all inputs are received, the Secretariat will share with you the consolidated set of proposals for further review before the draft Plans are presented to EC WG-SOP for consideration.

I count on your continued cooperation in this undertaking.

Yours faithfully,


(M. Jarraud)
Secretary-General

To: Presidents of regional associations (P.RA-1744)
Presidents of technical commissions (P.TC-1727)

cc: Mr David Grimes, President of WMO and Chairperson of the EC Working Group on WMO Strategic and Operational Planning (WG/SOP) (for information)

WORLD METEOROLOGICAL ORGANIZATION

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SG/ASG/SPO/SOP2016-2019, ANNEX

TEMPLATE FOR PROVIDING INPUTS FOR WMO STRATEGIC AND OPERATING PLANS 2016-2019

Background

1. The proposals for the Strategic and Operating Plans for the period 2016-2019 should take into consideration the decisions of the:

- a. Sixteenth World Meteorological Congress (Cg-XVI, May/June 2011), particularly paragraphs 8.5.1-8.5.5 and Resolution 38 (Cg-XVI)¹ - Preparation of the Strategic Plan for 2016–2019. Cg-XVI requested the WMO Executive Council (EC) to adjust, if necessary, Strategic Thrusts (STs), Expected Results (ERs) and performance targets on the basis of evolving societal and economic needs, as well as on the results of evaluation of the performance in the implementation of the Strategic Plans for the periods 2008–2011 and 2012–2015;
- b. EC-64 (June/July 2012)² that:
 - i. The ERs should be proposed by the regional associations (RAs) in consultation with the technical commissions (TCs) and the Programmes; The five priorities were adequate but should be better integrated into the Strategic Plan (SP) at an earlier stage, and their clarity should be improved;
 - ii. The strategic planning process should be driven by the needs/priorities set by the Members (through RAs);
 - iii. The current WMO SP is adequate for the next planning cycle. However, key priorities that would guide the investments in the next financial period should be identified.

WMO Strategic Plan 2016-2019 *Global Societal Needs (GSNs)*

2. The Global Societal Needs (GSNs) represent the shared societal needs identified by Members of WMO to be addressed, within the mission of WMO, through a set of strategic directions represented by strategic thrusts. They form the basis for the strategic direction of WMO in a financial period. When providing inputs on GSNs, the RAs and TCs are requested to take into consideration the following:

- a. The decision of EC-64 that the GSNs should represent global needs to which WMO activities can contribute to provide solutions;
- b. Consideration should also be made to the outcome of the United Nations Conference on Sustainable Development held in Rio de Janeiro, Brazil from 20 to 22 June 2012³ that focused on a green economy in the context of sustainable

1

ftp://ftp.wmo.int/Documents/PublicWeb/mainweb/meetings/cbodies/governance/congress_reports/english/pdf/1077_en.pdf#page=304

² <https://sites.google.com/a/wmo.int/ec-64-main-page/start-here/english>, paragraph 4.8.x.2 (a)–(l) of APP_do4-8(5)-draft2-STRATEGIC-PLAN_en.doc

³ https://rio20.un.org/sites/rio20.un.org/files/a-conf.216l-1_english.pdf.pdf

development and poverty eradication; and the institutional framework for sustainable development. The world leaders renewed their commitment to work together to promote sustained and inclusive economic growth, social development and environmental protection. Countries were encouraged to consider the implementation of green economy policies in the context of sustainable development and poverty eradication, in a manner that endeavours to drive sustained, inclusive and equitable economic growth and job creation, particularly for women, youth and the poor. The elements included in the Framework for action and follow-up were poverty eradication; disaster risk reduction; food security and nutrition and sustainable agriculture; energy, water and sanitation; sustainable tourism; sustainable transport, sustainable cities and human settlements; health and population; Oceans and seas; climate change; desertification, land degradation and drought; education and gender equality and the empowerment of women, among others;

- c. Expected outcome of the extraordinary session of the World Meteorological Congress to be held in Geneva from 29 to 31 October 2012 (Cg-Ext.(2012)) regarding further development and implementation of the GFCS, particularly with regard to the decision of Cg-XVI (paragraph 11.1.16) with respect to the recommendations of the High-level Task Force identifying disaster risk reduction, improved water management, more productive and sustainable agriculture and better health outcomes in the most vulnerable communities in the developing world as areas for immediate action;
- d. The fluid global financial situation is another element that needs to be taken into consideration since it can have negative impacts on the achievement of strategic priorities that are highly dependent on voluntary contributions.

GSNs 2012-2015	Proposed GSNs 2016-2019	Remarks/comments
Improved protection of life and property (related to impacts of hazardous weather, climate, water and other environmental events, and increased safety of transport on land, at sea and in the air)		
Poverty alleviation, sustained livelihoods and economic growth (in connection with the Millennium Development Goals), including improved health and social well-being of citizens (related to weather, climate, water and environmental events and influence)		
Sustainable use of natural resources and improved environmental quality		

Strategic Priorities

3. The strategic priorities should aim at contributing to the achievement of the GSNs through the strategic directions represented by the STs. The strategic priorities and activities proposed by RAs should focus on their unique needs and those for the Organization. The priorities and activities proposed by TCs should aim at addressing the needs of the RAs along with advancing global scientific research and applications. The outcome of the Rio +20 and expected outcome of the Cg-Ext.(2012) together with other international and regional developments relevant to the mandate of WMO, should be taken into consideration when proposing the strategic priorities.

4. It should be noted that the GFCS and WIGOS/WIS that are in their initial stages of development and implementation would continue to be strategic priorities for the Organization for the period beyond 2015. Disaster risk reduction, improved water management, more productive and sustainable agriculture and better health outcomes in the most vulnerable communities in the developing world, endorsed by Cg-XVI endorsed as areas for immediate action in the development and implementation of the GFCS, need to be taken into consideration when identifying strategic priority priorities.

5. Since most of the natural disasters are directly or indirectly associated with weather, water, climate and related environmental conditions, and given the interest of the world community to address natural disasters as indicated in the outcome of United Nations Conference on Sustainable Development (Rio +20), disaster risk reduction should be considered to be a strategic priority for the Organization for the period beyond 2015.

6. The need for enhancing the capacities of NMHSs in developing and least developed countries to be able to take full advantage of advances in science and technology, as relates to delivery of high quality weather, climate, water and related environmental services, justifies the need to sustain capacity building for developing and least developed countries as a strategic priority beyond 2015.

7. The role of air transport in world trade and in the development of a globalized economy, makes aviation meteorological services a candidate for consideration as a strategic priority beyond 2015.

Organization-wide Strategic Priorities		
Strategic Priorities 2012-2015	Proposed strategic priorities 2016-2019	Comments
Global Framework for Climate Services (GFCS)		
Aviation meteorological services;		
Capacity-building for the developing and least developed countries;		
Implementation of the WMO Integrated Global Observing System (WIGOS) and WMO Information System (WIS);		
Disaster risk reduction		

Region specific strategic priorities

The region specific strategic priorities should take into consideration organization-wide strategic priorities

[illegible]

Strategic Thrusts, Expected Results and Strategic Priorities

8. Strategic Thrusts are broad indications of strategic directions to address the global societal needs (GSNs) to achieve Expected Results (ERs). The ERs represent long-term objectives that WMO seeks to achieve in pursuing its mission. The five strategic priorities for the period 2012-2015 are the Global Framework for Climate Services (GFCS); aviation meteorological services; capacity-building for the developing and least developed countries; Implementation of the WMO Integrated Global Observing System (WIGOS) and WMO Information System (WIS); and disaster risk reduction.

Strategic Thrusts

9. The review of the Strategic Thrusts (STs) should take into consideration the results to be achieved through the strategic directions represented by the STs in addressing the proposed GSNs for the benefit of Members. The review of Strategic Thrusts should also take into consideration the high expectations of governments as a result of increased awareness through the involvement of high level government officials in the GFCS processes and ministerial conferences, and the increasing need for timely and high quality services to assist Members address the evolving challenges related to climate variability and change.

Strategic Thrust 2012-2015	Proposed Strategic Thrust 2016-2019	Comments
Improving service quality and service delivery		
Advancing scientific research and application, as well as development and implementation of technology		
Strengthening capacity-building		
Building and enhancing partnerships and cooperation		
Strengthening good governance		

Expected Results

The review of Expected Results should take into consideration the proposed GSNs and STs		
ERs 2012-2015	Proposed ERs 2016-2019	Comments
ER1. Enhanced capabilities of Members to deliver and improve access to high-quality weather, climate, water and related environmental predictions, information, warnings and services in response to users' needs, and to enable their use in decision-making by relevant societal sectors.		
ER2. Enhanced capabilities of Members to reduce risks and potential impacts of hazards caused by weather, climate, water and related environmental elements.		
ER3. Enhanced capabilities of Members to produce better weather, climate, water and related environmental information, predictions and warnings to support in particular disaster risk reduction and climate impact and adaptation strategies.		
ER4. Enhanced capabilities of Members to access, develop, implement and use integrated and interoperable Earth- and space-based observation systems for weather, climate and hydrological observations, as well as related environmental and space weather observations, based on world standards set by WMO.		
ER5. Enhanced capabilities of Members to contribute to and draw benefits from the global research capacity for weather, climate, water and the related environmental science and technology development.		
ER6. Enhanced capabilities of NMHSs, in particular in developing and least developed countries, to fulfil their mandates.		
ER7. New and strengthened partnerships and cooperation activities to improve NMHSs' performance in delivering services and to increase the value of the contributions of WMO within the United Nations system, relevant international conventions and national strategic issues.		
ER8. An effective and efficient Organization.		

WMO Operating Plan 2016-2019

10. The WMO Operating Plan provides details on key outcomes, deliverables and activities to be implemented to achieve results defined in the WMO Strategic Plan, with the resources provided under WMO Results-based Budget, and activities of technical commissions and regional associations to be implemented through in-kind support. It is expected that the activities of the TCs will be aimed at addressing the shared and unique needs of RAs, together with advancing global research and applications.

11. The key outcomes together with their respective KPIs should be reviewed on the basis of any proposed changes on the GSNs, STs, ERs, key outcomes (KOs) and strategic priorities. The activities should be aimed at achieving the proposed strategic priority. The sample table provided below should be completed for each ER and the associated KOs. The WMO OP 2012-2015⁴ may be of help in identifying any activities that you may wish to sustain beyond 2015.

ERs	Current KOs	Current KPIs	Proposed KOs	Proposed KPIs	Comments
ER1	KO1.1:- Improved access to seamless weather, climate, water, and related environmental products and services (e.g., warnings, forecasts and supporting information)	Analyses showing the social and economic benefits of the improved services			
		NMHSs with regular access to and use of products provided by global and regional centres			
Deliverables	Activities	2016	2017	2018	2019
ERs	Current KOs	Current KPIs	Proposed KOs	Proposed KPIs	Comments
ER1	KO1.2-Delivery of weather, climate, water and related environmental products and services to users' communities is improved.	Increase in users with timely access to an increased number and range of products			
Deliverables	Activities	2016	2017	2018	2019

⁴ http://www.wmo.int/pages/about/documents/WMO_OP_2011_en.pdf

Table 1
The proposed outline of the WMO Strategic Plan 2016-2019

FOREWORD
INTRODUCTION
<ul style="list-style-type: none"> • Societal benefits of weather, climate and water services • Purpose and context of the WMO Strategic Plan • Structure of the WMO Strategic Plan 2016–2019 • Global Framework for Climate Services
STRATEGIC THRUSTS LINKING TO EXPECTED RESULTS, KEY OUTCOMES AND KEY PERFORMANCE INDICATORS
<ul style="list-style-type: none"> • Strategic Thrust 1: Improving service quality and service delivery • Strategic Thrust 2: Advancing scientific research and application, as well as development and implementation of technology • Strategic Thrust 3: Strengthening capacity-building • Strategic Thrust 4: Building and enhancing partnerships and cooperation • Strategic Thrust 5: Strengthening good governance <p>Expected results, strategic priorities and potential risks shall be presented within each strategic thrust. Strategic thrusts are broad indications of strategic directions to address the global societal needs (GSNs) to achieve expected results. The ERs represent long-term objectives that WMO seeks to achieve in pursuing its mission. The key outcomes represent the expected effects of the achieved results on Members.</p> <p>The RAs will be requested to propose strategic priorities and activities focusing on their unique needs and those for the Organization. The priorities and activities of TCs should aim at addressing the needs of the RAs along with advancing global scientific research and applications.</p>
WMO OPERATING PLAN
WMO RESULTS-BASED BUDGET
MONITORING AND EVALUATION
CONCLUSION
REFERENCES

Table 2
The proposed outline for WMO Operating Plan 2016-2019

I. Introduction	
The proposed structure of the OP puts all activities under the associated ER and KO for ease of monitoring and to make it easy to recognize commonality in the proposed activities. It is expected that the activities of the TCs will be aimed at addressing the shared and unique needs of RAs.	
II. WMO Programme activities planned for implementation in 2016-2019	
II.1	Expected Result 1
II.1.1	KO1 for ER1
Funded programme activities, and In-kind activities of RAs and TCs	
II.1.2	KO2 for ER1
Funded programme activities, and In-kind activities of RAs and TCs	
II.2	Expected Result 2
II.2.1	KO1 for ER2
Funded programme activities, and In-kind activities of RAs and TCs	
II.2.2	KO2 for ER2
Funded programme activities, and In-kind activities of RAs and TCs	
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II.8	Expected Result 8
II.8.1	KO1 for ER8
Funded programme activities, and In-kind activities of RAs and TCs	
II.8.2	KO2 for ER8
Funded programme activities, and In-kind activities of RAs and TCs	
Annex on programmatic focuses in the implementation of Expected Results	
List of Acronyms and Abbreviations	

SCHEMATIC REPRESENTATION OF OP

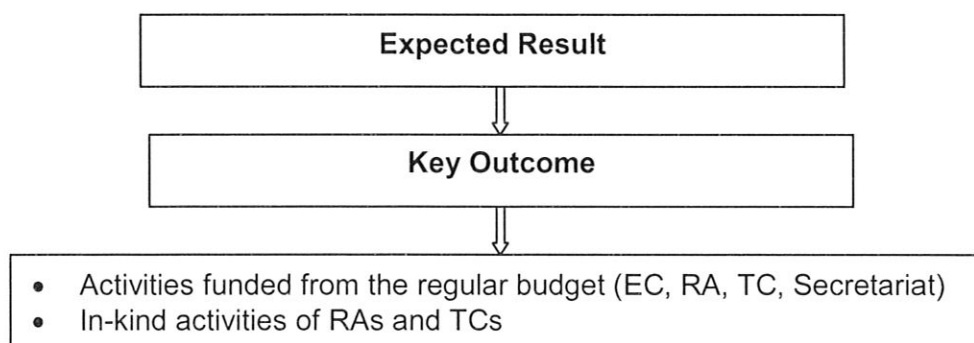


Table 3
Proposed process and timelines for preparing the WMO Strategic and Operating Plans 2016-2019

1. Input to EC-64 (2012)
<ul style="list-style-type: none"> a) EC WG/SOP considers the proposed structure, outline, scenarios and planning process (April 2012)-Done b) Secretariat prepares input to EC-64 based on the recommendations of WG/SOP (April 2012)-Done c) EC provides further guidance on GSNs, ST, ERs, Scenarios, and on the structures and outlines of SP and OP 2016-2019 (June/July 2012) d) Secretariat requests presidents of regional associations and technical commissions to submit strategic priorities focusing on their unique needs and those for the Organization. Proposals for Organization-wide priorities should take into consideration the strategic priorities for 2012-2015. The PRAs and PTCs will also be requested to provide activities relevant for addressing the proposed priorities. The MGs of RAs and TCs would assist the PRAs and PTCs to make submission without waiting for the sessions of the constituent bodies (September 2012)
2. Input to EC-65 (2013)
<ul style="list-style-type: none"> a) Secretariat concludes the preparation of the draft SP and OP using the information from RAs and TCs (January 2013) b) PRAs/PTCs are requested to review the draft SP and OP and provide further input (January 2013) c) EC WG/SOP meeting to consider the draft SP and OP (April 2013) d) EC considers the draft WMO SP and OP, and provides guidance for further development (June 2013) e) Members are requested to review the revised draft SP and make input for further improvement (July 2013)
3. Input to EC-66 (2014)
<ul style="list-style-type: none"> a) EC considers the revised draft SP and OP and makes appropriate recommendations to Cg-17 (June 2014) b) The Secretary-General submits to EC-66 the draft RBB proposal 2016-2019, that is based on the WMO SP and OP 2016-2019, for consideration (June 2014)
4. Input to Cg-17 (2015)
<ul style="list-style-type: none"> a) The revised SP and OP are finalized for presentation to Cg-17 (October 2014) b) The revised RBB proposal 2016-2019 is finalized for presentation to Cg-17 (October 2014)